

SECTION 3  
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STRATEGIC FRAMEWORK

## MUNICIPAL COUNCIL VISION

The Sisonke District Municipality strives to uplift the quality of life of its residents by providing sustainable infrastructure, water, health services, sanitation and social amenities through intergovernmental collaboration by 2010. There will be equitable distribution of land for residential, farming, investors and sports and recreation. Sisonke will be one of the Province's viable tourist destinations characterized by sustainable natural, social and economic environment. Its men, women, the elderly, disabled and youth will equally enjoy living in a safe and healthy environment.

## DEVELOPMENT PRIORITIES

After the analysis of the development challenges facing the District, the Sisonke District Council has agreed to identify the following as key performance areas and priority issues:

<b>NATIONAL KEY PERFORMANCE AREAS</b>	<b>DISTRICT PRIORITIES</b>
Infrastructure and Services	Delivery of Water
	Provision of basic sanitation facilities
	Supply of bulk electricity
	Improvement of roads infrastructure
Finance Management	Economic Regeneration
	Improving Financial Affairs and Viability of the Municipality
Institutional Transformation	Development of the Disabled
	Establishment of Gender Programs
	Development of Youth
	Improve Coordination in Service Delivery
	Improve Intergovernmental Relations
	Improve Monitoring and Reporting Procedures
Democracy and Governance	Marketing the District
	Promote Public Participation
Socio Economic Development	Promotion of Agriculture and Tourism
	Poverty Alleviation
	Improvement of Health Care facilities
	HIV/AIDS
	Land Reform
	Disaster Management
	Promote Environmental Integrity
	Waste management
	Environmental Health
	Access to finance
	Promote SMME development
	Establishment of sustainable human settlements
	Ensure access to social facilities

# SISONKE DITRICT MUNICIPALITY: STRATEGIC FRAMEWORK

PGDS	DISTRICT PRIORITY ISSUES	DEVELOPMENT ISSUES	OBJECTIVES	STRATEGIES
<p>Programme 1: Governance and Administration  <i>People-focused, responsive, accountable and efficient governance delivering timely, and quality sustainable services.</i></p>				
<p>G 2 - Strategic Planning and Policy Co-ordination:            To provide a framework for the development and effective implementation of the PGDS and to ensure the alignment of departmental strategic plans and local government Integrated Development Planning (IDP) processes</p>	<p>Improve coordination in service delivery</p>	<p>Alignment with provincial and national departments and service providers has improved through the use of a District Service Providers Forum and one on one meetings. Continuity is still a major problem and some departments and service providers are not represented on the Forum. Also alignment of the IDP and sector plans with neighboring municipalities need to be improved</p>	<p>To improve alignment of the IDP with Provincial; National Departments and Corporate Service Providers</p>	<p>Engage Government departments and cooperate Service Providers</p>
			<p>To put mechanisms in place to improve continuity</p>	<p>To sign Memorandum of Understanding with Service Providers to improve continuity</p>
			<p>To align the IDP and Sector Plans with the neighboring municipalities</p>	<p>Liaise with neighboring municipalities to improve alignment</p>
<p><b>G 3 - Performance based budgeting:</b> To formulate and implement a performance-based budgeting process and methodology to ensure the co-ordination and creation of linkages between inputs and outputs in terms of the priorities of government.</p>				

<p>G 4 - Intergovernmental co-operation: To implement a framework for inter-governmental relationships and promote inter-governmental collaboration in planning, activities and projects.<sup>1</sup></p>	<p>Improve Intergovernmental Relations</p>	<p>The municipality has established the Municipal Infrastructure Grant Forum, the Mayoral Forum (composed of the SDM and LM Mayors), the Technical Committee (composed of the SDM Municipal Manager and LM Municipal Managers) and IDP Alignment Committee. The intergovernmental structures that will deal with LED, Tourism and Disaster Management will be put in place before the end of 2005/06 financial year</p>	<p>To continuously improve intergovernmental collaboration in planning activities and projects.</p>	<p>Continuous communication on service delivery issues to improve integration</p>
<p><b>G 5 - Coherent spatial framework:</b> To formulate and facilitate integrated spatial information framework for the province to enhance integrated planning, implementation, monitoring and evaluation of the PGDS.<sup>2</sup></p>	<p>Establishment of sustainable human settlements</p>	<p>The District has developed a Spatial Development Framework and hierarchy of nodes was identified, the majority of which fall within the bracket of declining towns. The SDF is not fully aligned with the NSDP and represents the old municipal jurisdiction</p>	<p>To review the Spatial Development Framework</p>	<p>Review SDF in-house and ensure proper alignment with the Local Municipalities</p>
			<p>To develop Urban Renewal Strategy</p>	<p>Intensive desk top study and consultation with relevant stakeholders</p>
<p><b>G 6 - E-governance:</b> To formulate a framework for the implementation of e-Governance as a tool to deliver government services to the people of the province.</p>				
<p><b>G 7 - Service commitment charter:</b> To formulate and implement a Service Commitment Charter incorporating the Batho Pele principles that builds a culture of citizens' right to quality service delivery.</p>				
<p><b>G 8 - Provincial Growth Forum:</b> To establish a consultative forum fully representative of senior leadership in Government, business, labour and civil society, to facilitate co-operative business partnerships around the growth and development of the agenda for the Province</p>				
<p><b>G 9 - Performance management:</b> To implement a Performance Management System</p>	<p>Improve Monitoring and Reporting procedures</p>	<p>As part of the integrated development planning process the municipality has put in place an Organizational PMS which is</p>	<p>To review the Organizational PMS in line with the review of the IDP</p>	<p>Liaise with internal departments to set targets</p>

(PMS) to improve quality service delivery, accountability, transparency and good governance at provincial and local government levels		reviewed annually. The system has not yet been cascaded down to departmental scorecards and municipal staff. This will be done before the end of the 2005/06 financial year	To review the departmental scorecards in line with the Organizational PMS	Liaise with internal departments to set targets
<b>G 11 - Disaster management:</b> To ensure that the provincial government develops a coordinated, integrated and effective disaster management program in conjunction with the municipalities that reduces the vulnerability of our communities.	Disaster Management	The SDM has developed a Draft Disaster Management Plan. The Disaster Management Forum will be established before the end of 2005/06 financial year. The Disaster Management Centre has not yet been built. Also, the disaster equipment is not adequate.	Review of the Disaster Management Plan	Appoint service provider to Review the Disaster Management Plan.
			Land Acquisition for the establishment of the Disaster Management Centre	Secure Funding
			To source funding for the Disaster equipment	Prepare business plans for funding
			Develop fire-fighting by-laws	Appointment of Service Provider
<b>G 12 - Public participation:</b> A framework for the provincial and local spheres of government to engage directly with citizens at grass-root level with a view to ensuring popular participation in decision-making. <sup>3</sup>	Public Participation	There is minimal involvement of the public in the affairs of the municipality.	To training ward committees on IDP and its related processes	Appoint training provider
<b>G 13 - Environmental management:</b> A framework to ensure the preservation, enhancement, extension, sustainable development and conservation of natural resource assets of the province	Promote environmental integrity	The district has conducted a Strategic Environmental Assessment and the Integrated Environmental Management Plan through consultation with the Local Municipalities. Projects outlined in the Integrated Environmental Management Plan have not yet been implemented.	To develop a three year implementation plan that will guide implementation of environmental management projects	Source funding for development and implementation of environmental management projects.
<b>G 14 - Project Consolidate:</b> To ensure that provincial government collectively and in a focused and integrated manner, engages with municipalities in building local government service delivery capacity <sup>4</sup>		SDM was identified as one of the project consolidate municipality. The district has to make the best use of this program to ensure that its goals and objectives on service delivery are met	To implement all Project Consolidate Programs	Liaise with the Department of Local Government and Traditional Affairs and the Department of Provincial and Local Government
<b>Programme 2: Economic Development<sup>5</sup></b> <i>Improve economic growth and development, increase formal jobs and enhance skills development.</i>	Promote Local Economic Development	Economic Development in the area is stagnating due to minimal investment by the business sector. The area is strategically located and is in close proximity to major town. Investment opportunities are in abundance. The main problem is that the district has no comprehensive Local Economic	Develop a comprehensive Local Economic Development Plan and Implementation Strategy	Appoint Consultants

		Development Plan that will begin to outline areas Strengths, Weaknesses, Opportunities and Threats.		
<b>E 1 - Industrial Development strategy:</b> To stimulate global competitiveness, extend the value chains of activities of targeted economic sectors, and improve the labour absorption of lead sectors of the economy.	Promote Local Economic Development	The district does not have a well established Industrial and manufacturing economic sector regardless of abundance of raw products	To conduct Agro-processing feasibility study	Appoint consultant
<b>E 2 - Public and private investment:</b> Create a framework to promote and enable public private partnerships for catalytic projects which stimulate economic growth and facilitate employment creation.				
<b>E 3 - Trade gateway:</b> To create a framework for trade and investment that will facilitate economic growth in the manufacturing and service sectors and to improve access to national and global markets.				
<b>E 4 - Promotion of agri-industry:</b> To create a framework to consolidate, develop and diversify the province's agricultural bases in order to achieve sustainable competitive advantage through value-adding activities, create jobs and transform the economic structure of the province.	Promotion of Agriculture	Agriculture is one of the two potential economic pillars in the district and provides job opportunities to the SDM communities. Agricultural potential has not been explored and utilized to full capacity so as to achieve maximum returns.	To stimulate local economic development with specific emphasis on agriculture	Signed MOA with DLA and Dept Agric with clear deliverables and timeframes on when productive land will be transferred and used for farming purposes
			To provide ad-hoc support to gardening projects	Secure funding and identify garden projects requiring funding
<b>E 5 - Tourism:</b> To develop a framework for the promotion KwaZulu-Natal as a leading tourist destination, nationally and globally and to provide strategic support services to develop a sustainable and competitive tourism industry.	Promotion of Tourism	Tourism is also the potential economic pillar in the district. This sector of economy has a significant number of investment opportunities which have not been fully utilized.	To conduct feasibility study on Avi-tourism	Liase with relevant stakeholders and ensure alignment of all tourism products
			Develop Tourism Marketing Strategy	Liase with relevant stakeholders and ensure alignment of all tourism products
			Conduct Tourism Indaba	Consultation with relevant stakeholders and prepare Tourism marketing material
<b>E 6 – New local economic development (LED) objectives:</b> To create a framework to formulate and implement sustainable	Local Economic Development	Skills development need to be accelerated to ensure empowerment of communities	To provide training on furniture Making	Liase with training institutions

economic empowerment strategies and initiatives in the KZN province.			To promote Arts and Craft	Secure funding for promotion of Arts and Craft
<b>E 7 - Business Support Service:</b> To create a framework to facilitate the provision of business support services to existing and new SMMEs to enhance sustainability and promote entrepreneurship				
<b>E 8 - Access to Finance:</b> To create a framework to improve accessibility to and efficacy of financial services throughout the province.				
<b>E 9 – Agricultural empowerment projects:</b> To create a framework for the development of agricultural empowerment projects to provide opportunities for previously disadvantaged communities in order to maximise the agricultural potential of the province.	Promotion of Agriculture	Agriculture is one of the two potential economic pillars in the district and provides job opportunities to the SDM communities. Agricultural potential has not been explored and utilized to full capacity so as to achieve maximum returns.	Establish emerging farmers associations and forge links with established commercial farmers for mentorship	Appointment of a mentor
			Conduct Agricultural competition	Identify and assess based on a set criteria agricultural projects
<b>E 10 – Science and Technology:</b> To create a framework to enhance the competitive edge of the province through the promotion and development of scientific research and information technology to achieve a provincial culture of innovation and scientific advancement.				
<b>Programme 3: Community and Social Infrastructure</b> <i>Maintain and increase the provision of sustainable, integrated basic service infrastructure delivery</i>	Ensure access to social facilities	The SDM residents have no adequate access to sports and education facilities.	To facilitate the provision of Sports and Recreational Facilities	Prepare business plan to access funding
			To facilitate the provision of health care facilities	The function is for the department of health and the DM will liaise with se with the Department of Health
			To facilitate the provision of educational facilities	The function is for the department of health and the DM will liaise with se with the Department of Education
<b>C 1 - Water, sanitation and refuse removal:</b> To create a framework for equitable service	Delivery of Water	Ensure access by everybody to potable water by eradicating water supply backlogs to meet National Net deadlines	To provide water to 5 000 households per annum.	Prepare Business Plan to DWAF and source funding from MIG

delivery to ensure sustainable access to safe drinking water, improvement of sanitation and refuse removal facilities. <sup>6</sup>			Source additional funding from MIG to speed up service delivery.	Preparation and submission of business plan to DPLG to source more funding
			To protect 25 springs	Assessment of spring and secure funding for protection of springs
			Drill 40 boreholes	Assessment of water source
	Provision of basic sanitation facilities	Provide each household within the District Municipality with acceptable basic sanitation facility and health and hygiene education by the year 2010.	To construct 3 000 VIP toilets.	Preparation of SPIPS for funding through MIG early enough to ensure access to funding right in beginning of each financial year.
	Waste Management	The SDM has a draft Integrated Waste Management Plan The plan was not tabled to the Executive Committee or Council and during its preparation consultation with Local Municipalities was minimal. The plan is currently outdated and a new plan needs to be developed	Develop Integrated Waste Management Plan	Source Funding from the Department of Environmental Affairs and Tourism
<b>C 2 - Roads and transport:</b> To create a framework to provide, maintain and upgrade an equitable, adequate, safe and well-managed transportation system to facilitate socio-economic development.	Improvement of Roads Infrastructure	Sisonke District Municipality prioritized type 7B gravel roads totaling 29km and bridges to be constructed within the district and allocated an amount of R 6.510million from both internal and MIG funding for the 2005/2006 financial year. About 50% of these projects have been implemented to completion and the remaining 50% will be completed by end of March 2005 as they are presently 60% complete.	The Municipality is striving to provide means of linking the most isolated and inaccessible rural areas with the more developed areas or areas of economic activities.	Timeous sourcing of funds from MIG and or relevant departments.
			To provide access to places of basic needs provision such as clinics, schools, pension payout points, shops etc, to fulfill this objective the district envisage construction of approximately 20km to 30km type 7B gravel roads every year. This type of road is the basic acceptable standard of road services that is approved in accordance with the Department of Transport standards of construction in the province.	Secure 5% of the MIG annual allocation to the District for the provision of roads infrastructure.
				Engage services of stage 3 and 4 of Department of Transport capable emerging contractors registered in their database as they are competent and financially sound to provide services of road construction.
				The district will formally enter into agreement with the DOT to ensure that the operation and maintenance of the roads is successfully implemented by their Zibambele programme.
				The District will form strategic partnerships with the local RRTF's to ensure that no duplication of funding is experienced towards roads infrastructure. Secure funding for operation and maintenance for major repairs and maintenance.

<p><b>C 3 - Energy:</b> To create a framework to improve and ensure equitable access to and provision of energy throughout the province.<sup>7</sup></p>	<p>Provision of Bulk Electricity</p>	<p>The Sisonke District Municipality has formulated its Integrated Electrification Plan in February 2005 and has been adopted by Council. The district has prioritized the electrification of rural community households, schools and other rural municipal infrastructure. The municipality therefore envisages to prioritize and implement 3278 connections per annum, to be distributed as per need amongst the rural areas of all its local municipalities provided there are distributions to those areas. This figure is derived from the provincial local municipality's allocation of funds by the National Electrification Programme. Sisonke has prioritized 500 households per annum to be provided with alternative energy as identified as non-grid areas in the IEP and has allocated an amount of R 1 million from internal funding for 2005/2006 financial year. The municipality has also allocated R 2 million for bulk electrification in which 5 schools have been prioritized to benefit from the funding in the 2005/2006 financial year.</p>	<p>To eliminate the electrification backlog by the end of the completion window (14 to 15 yrs) as set out by the National Government. To implement bulk electricity in three schools</p>	<p>Implementation will be as per the Integrated Electrification Plan</p>
			<p>Review of the Integrated Electrification Plan</p>	<p>Appoint consultants to review the IEP</p>
<p><b>C 4 - Human settlements:</b> To create a framework to provide appropriate and sustainable human settlement throughout the province, to ensure accelerated delivery to address housing backlogs.<sup>8</sup></p>	<p>Establishment of sustainable Human Settlements</p>	<p>The majority of settlements in the area are dormitory settlements, in the sense that there are no vibrant economic activities. This settlement pattern can be attributed to the fact that the area is predominantly rural in nature and the majority of people is unemployment and subjected to poverty. Many of these settlements have no adequate access to basics services and have poor road networks.</p>	<p>To speed up service delivery and ensure that all vulnerable district settlements have access to basic services.</p>	<p>Promote intergovernmental collaboration</p>
			<p>Review public transport plan</p>	<p>Make use of the Geographic Information System</p>
<p><b>C 5 – Land reform and development:</b> To provide a framework to expedite the processes of land reform and development to ensure access to land, and land restitution in compliance with relevant legislative imperatives.</p>	<p>Land Reform</p>	<p>The SDM is affected by Land Redistribution, Land Restitution and Security of Land Tenure. This makes it difficult for people to have access to land for productive use.</p>	<p>To redistribute rights in land to landless poor, farm workers, labour tenants and women within the context of viable economic development</p>	<p>Closely monitor DLA in speeding up delivery of land and monitor progress against the target set by the President of 100% land reform by 2014</p>
<p><b>C 6 - Integrated service delivery:</b> To create a framework to provide and facilitate integrated delivery of services to ensure sustainable bulk infrastructure.<sup>9</sup></p>				
<p><b>Programme 4: Human capacity</b></p>	<p>Development of Youth</p>	<p>The District has high unemployment rate and</p>	<p>To develop skills of the youth</p>	<p>Organize cultures events and</p>

<b>Development</b> <i>Improve and invest in skills and education to develop provincial human capability.</i>		the majority of the youth have no skills that are demanded by the market as a result they do not fall within economically active category.	through cultural activities (Dance, Gospel Music and "Isicathamiya", "Maskandi", "Amahubo" and Poetry).	identify new talent Market the skills of the youth through maximum exposure to the province and nationally
			To form partnership with Play House - Stable Theater and the Department of Arts and Culture	Liaise with the department and sign a Memorandum of Understanding
			To develop sports in a form of Mayors Tournament and youth participation in the KwaNologa games and Inter-provincial games.	Conduct Mayoral tournaments
			To form partnership with the Department of Arts and Culture to develop art and cultural activities within the district.	Liaise with the department and sign a Memorandum of Understanding
			To form partnership with the Department of Sports and Recreation to develop sport within the district.	Liaise with the department and sign a Memorandum of Understanding
			In the process of sourcing funding from the Department of Labour to train 400 youth	Prepare Business Plan for Funding
			To develop skills of the youth through cultural activities	Host district cultural events
			To market the skills of the youth	Participation of the youth in district and provincial cultural events
				Development of the Disabled
<b>H 1: Provincial public service human resource plan:</b> To develop a framework to address the human resources requirements for the provincial administration in line with transformative ethos of government.	District Skills Development Plan and minimizing staff turnover	The district has conducted Skills Audit and has developed a Skills Development Plan. The implementation of the plan will contribute towards quality and accelerated service delivery. Also, staff turn over remains a major challenge	Review the Skills Development Plan	Secure funding
			Training of the municipal staff	Make use of KwaNologa Training Programs and other institutions
			Develop Staff Retention Policy	To be done in-house in close consultation with the municipal employees and other stakeholders
<b>H 2: Local government capacity building:</b> To build goal focused and people-orientated, effective, efficient and economically viable municipalities to comply with relevant legislation.				
<b>H 3: Provincial human resource</b>				

<p><b>development strategy:</b> To achieve the development of the human resources of the province through greater effectiveness and integration of existing educational and training services.</p>				
<p><b>H 4: Education (schools, adult basic education and training, electives, learnerships):</b> Create a framework to support and improve schools infrastructure in order to provide quality, relevant education for all learners (including Adult Basic Education and Training (ABET)), to build provincial human capital.</p>				
<p><b>H 5: Education for entrepreneurship:</b> A framework for the development of entrepreneurial capabilities from school level upwards for the acquisition of knowledge, skills and expertise to inculcate a culture of identifying and realising opportunities for business development, job creation and sustainable economic growth.</p>				
<p><b>H 6: Environment education:</b> A framework for the promotion of equitable environmental awareness and education programmes to improve environmental literacy, appreciation and increased capacity to deal with environmental issues.</p>				
<p><b>H 7: Expanded public works programme:</b> To create a framework to stimulate job creation and generate enabling conditions for sustained economic growth throughout the province by the implementation of the Expanded Public Works Programme (EPWP).</p>				
<p><b>Programme 5: Health and Social Support</b>          Improve the livelihoods of the poor; reduce vulnerability to infectious diseases (especially HIV and AIDS), health care services; and provide</p>				

social safety nets and build unified, safe communities.				
<b>S1 - HIV and AIDS strategy:</b> Ensuring an integrated approach to implement strategies to reduce HIV and AIDS infection rate and prevalence in the province and plans to mitigate the impact of the pandemic.	HIV/AIDS	The District has developed HIV/AIDS Policy which is being implemented, however approximately 36% of the district population is infected.	REFER TO CC1	REFER TO CC1
<b>S2 - Health care facilities:</b> To create a framework to provide comprehensive and quality primary health care services throughout the Province.	Improvement of Health Care Facilities	The majority of people especially in rural areas have no adequate access to health care facilities.	To work closely with the Department of Health to improve provision of health care facilities in the district	To sign a Memorandum of Understanding with the Department of Health that will pave a way for the integrated implementation of health care facilities in the district.
<b>S3 - Poverty reduction projects:</b> To create a framework to evaluate, co-ordinate and implement projects to reduce poverty and to mitigate the socio-economic impact on citizens and communities throughout KwaZulu-Natal to reduce poverty levels. <sup>10</sup>	Poverty Alleviation	The majority of the district population is still subjected to poverty	Identify high impact district wide project	Identify three high impact LED projects and prepare business plan for funding and submit to Gijima
<b>S4 - Developmental social welfare services:</b> To create a framework for providing co-ordinated social welfare and security services which are equally accessible to all, especially vulnerable groups. <sup>11</sup>				
<b>S5 – Unity through diversity:</b> To create an enabling environment to celebrate provincial unity through diversity by appreciation of, respect for and tolerance of language, culture, sports and recreation				
<b>S6 – Normality, Peace and Safety:</b> To formulate and implement programmes to address crime, ensure stability and peace amongst communities and create an environment conducive to normality and public safety				
<b>Programme 6: Cross-Cutting Priorities</b>				

<b>CC1 – HIV/AIDS</b> <i>Ensure that programmes provide for the humane management of HIV and AIDS and heightened awareness of and education on HIV and AIDS.</i>	HIV/AIDS	The District has developed HIV/AIDS Policy which is being implemented, however approximately 36% of the district population is infected.	To develop measures that will curb the spread of HIV/AIDS	The District will run 5 HIV/AIDS Awareness Campaigns. DOH is in the process of training home based care and the district will form partnership with the department to extend the training.
<b>CC2 – BEE and SMME development</b> <i>Ensure that programmes promote the sustainable development of BEE and SMMEs to facilitate the participation of previously and currently disadvantaged individuals and groups.</i>	Promote BEE SMME development	The SDM Programs of promoting BEE and SMME have been on an ad-hoc basis. A much more focuses approach on BEE and SMME is at the initial stages of being implemented hence there is a need for the BEE Summit and SMME Support festival.	To host BEE Summit Host SMME Support festival	Prepare marketing material for the Summit Identify stakeholders
<b>CC3 – Sustainable environment</b> <i>Ensuring that all programmes are compliant with legislative requirements addressing conservation, environmental management and sustainable development.</i>	Promote sustainable and orderly development	The municipality has developed LUMS for the DMA, LUMF, SEA and EMP and awareness workshops need to be conducted so as to involve the community. Also the municipality has taken over Environmental Health and the communities need to be workshopped on health and hygiene issues	To conduct community workshop to sensitize the communities about environmental sustainability in order to promote harmonious development. To conduct educational programs on health and hygiene	Liaise with Local Municipalities, ward committees and development committees
<b>CC4 – Human Rights</b> <i>Ensure programmes are compliant with the constitutional imperatives, relevant legislation and the Bill of Rights.</i>				
<b>CC5 – Integration</b> <i>To ensure programmes are integrated at inception, execution and assessment by the three spheres of government, business, labour and civil society as part of the participatory democracy ethos.<sup>12</sup></i>				
<b>CC6 – Capacity Building</b> <i>Ensure programmes have sufficient and relevant human and institutional capacity to effect sustainable growth and development of the province and its human capital.</i>				

<b>CC7 – Innovation and Technology</b> <i>Ensure programmes keep abreast of developments provincially, locally and globally, in the field of innovation and technology.</i>				
<b>CC8 – Poverty</b> <i>Ensure programmes actually reduce materially the impact of poverty in the province.<sup>13</sup></i>				
<b>CC9 – Risk Management</b> <i>Ensure programmes incorporate adequate risk management processes to identify, reduce and eliminate possible risks to implementation.</i>				
	Marketing the District	The activities by Sisonke District Municipality are not known all over S.A. and internationally, it is then imperative that the Sisonke District Municipality be marketed.	To produce 2000 newsletters and 500 magazines by the end of 2006/7 financial year. To ensure a well functioning and informative website by the end of 2006/2007	To create awareness of the District existence by ensuring publication of its history, key people and successful projects. To ensure a well functioning and informative website. Also, to link the District to national and international partners in terms of its key functions i.e. water and sanitation.
	Environmental Health	The municipality does not have bylaws and policies to guide environmental health	Ensure food safety Ensure safe business (funeral palours) Ensure dissemination of accurate information Conduct water sampling Adoption of by-laws	Inspect food premises Inspect funeral palours Produce quarterly reports Liaise with Water Services Provision SDM

	Improve financial Affairs and Viability of Municipality.	Annual Financial Statements were submitted late for 2004/2005.	Submission of Annual Financial Statements on 31 August of every financial year.	Procure the Financial Management System. To go live on the 1 <sup>st</sup> July 2006.
		Preparation of Budget process is always delayed and not 100% in line with the Budget Schedule	Budget process to be in terms of Municipal Finance Management Act schedules.	Establish a Budget Committee with strict terms of reference on budgeting process.
		Implementation of Supply Chain Management not implemented yet.	Implementation of Supply Chain Management	Source funding and appoint staff to deal with chain management
			Establish four stores for storing water and sanitation maintenance material.	Establish Chain Management Committees: Specification; Bid and Adjudication Committee
			Develop indigent policy	Liase with Water Services Provision
Finalize indigent register				
	Revenue Enhancement	Rate of payment considerably low-Debtors and this can be attributed to Water & Sanitation consumers which are not billed.	To increase collection of revenue or all monies due to the Municipality by billing all residents or households consuming water in all Local Municipalities within the jurisdiction of Sisonke District Municipality.	Employ services of consultants to identify all households who have access to clean water and sewer but are not billed.
				Gather information on the number of consumers that are in Sisonke District Municipality records and those that are not. Those with meters and those with no meters.
	Reporting	There is no full compliance with DORA reporting on grant funding received and this can be attributed to the financial systems which is being revamped	To submit monthly expenditure Report on each grant funding received	Provide accurate monthly expenditure reports on grant funding received.

